Delegations Policy

INTRODUCTION

The *Charles Darwin University Act*, and other relevant laws, authorise the University to engage in a range of functions, which is vested solely in the Council.

The Council of the University is unable, on a day-to-day basis, to make the decisions necessary to run the large and complex organisation that the University has become. The *Charles Darwin University Act* allows the Council to delegate its authority to positions or committees of the University.

These delegations constitute a legal authority conferring to a position the authority of the Council of the University to an Authorised Officer to perform particular functions. The delegation conferred to a position and the person appointed to that position then becomes the Authorised Officer.

STATEMENT OF AUTHORITY

The authority behind this policy is the *Charles Darwin University Act 2003* part 3, section 15.

COMPLIANCE

This is a compliance requirement under section 42 of the *Charles Darwin University Act 2003*.

INTENT

This document outlines the University’s framework for the legal conferral of delegations to a position the authority of the Council of the University to an Authorised Officer to perform particular functions.

RELEVANT DEFINITIONS

In the context of this document

- **Authorised Officer** means a person appointed to a position to which a delegation been conferred or assignment made;

- **Chancellor** means the Chancellor of the University appointed under section 13 of the *Charles Darwin University Act*;

- **Council** means the University’s principal governing body, which is led by the Chancellor, and is responsible for managing the affairs and concerns of the University with a wide range of powers, including the regular review of the delegations under the *Charles Darwin University Act*;

- **Vice-Chancellor** means the Vice-Chancellor of the University appointed under section 15 of the *Charles Darwin University Act*. 
POLICY

Council, under the Charles Darwin University Act, may delegate all or any of its powers and functions to any position or committee of the University or to any other person or body prescribed by the Council; except:

- A power or function referred to in Section 8(2);
- This power of delegation; or
- The power to make By-laws or Rules.

Council has made these delegations under Section 42 of the Charles Darwin University Act 2003.

Principles

The University’s Delegations Policy is underpinned by the following guiding principles:

- Consistency in business practices;
- Clear accountabilities and responsibilities;
- A performance culture that supports efficient and effective delivery in an innovative environment; and
- Responsibility and autonomy is to be devolved to allow for the needs and requirements of a role.

Scope of Delegated Functions

The scope of the power or functions of a delegation conferred to a position or committee by Council is limited to the functions the Council itself is allowed to perform. Even though the Council has conferred a delegation of its powers or functions to a position or committee of the University, the Council retains and can exercise all those same powers and functions in accordance with Section 42(4).

Where a function is not specifically conferred to a position or committee, the Council is the sole body that may exercise that function.

Chancellor’s General Delegation

In addition to any delegation conferred on the Chancellor, the Chancellor has the authority to exercise any delegation conferred by the Council on the Vice-Chancellor, however this may only be exercised where the Vice-Chancellor is unable to exercise the delegation in his or her own right, for example, where there is a conflict of interest. This does not include delegations:

- Made to a specific member of the Council;
- Made to a Committee of the Council;
- Made to the University Secretary (in respect of that position holder’s duties in relation to the Council or its members);
- That would exceed the expenditure delegation of the Vice-Chancellor; or
- That constitutes a benefit to the Chancellor or pertaining to the position of Chancellor (for example, the appointment, term and/or resignation of the Chancellor).

The Deputy Chancellor may exercise the powers or functions conferred on the Chancellor during an official absence of the Chancellor, while the Chancellor is outside Australia or during a vacancy in the office of the Chancellor.
Vice-Chancellor's General Delegation

The Vice-Chancellor has the power and authority to exercise any delegation conferred by the Council on any position or committee in accordance with section 42(5), except delegations:

- Made to a member of the Council;
- Made to a Committee of the Council;
- Made to the University Secretary (in respect of that position holder’s duties in relation to the Council or its members);
- That would exceed the expenditure delegation granted to the Vice-Chancellor;
- Pertaining to the position of Vice-Chancellor, for example, the appointment, terms and conditions and/or resignation of the Vice-Chancellor.

To avoid any doubt, the Acting Vice-Chancellor may exercise all the powers or functions conferred on the Vice-Chancellor during an official absence of the Vice-Chancellor, while the Vice-Chancellor is outside Australia or during a vacancy in the office of the Vice-Chancellor.

The Vice-Chancellor has the temporary power and authority to assign, amend or vary any delegation between meetings of Council in order to ensure the proper management of the University. Principally this will be the case with the establishment of new positions, committees, other bodies or new financial management arrangements.

All such temporary modifications will be presented to the next meeting of Council for conferral (including amendment) or cancellation.

Authorised Officer Subject to Direction by Vice-Chancellor

Except where a position is responsible to the Council directly, the Authorised Officer remains subject at all times to the direction and authority of the Vice-Chancellor in accordance with Section 15 of the Charles Darwin University Act.

Delegations Exercised Subject to Conditions

An Authorised Officer must exercise a delegation or assignment in accordance with any conditions to which the delegation or assignment is subject.

Delegations may also be referenced in University policies, procedures, guidelines and individual position descriptions, however, these documents must be consistent with the delegated authorities set out in this policy. Where any inconsistency arises between the approved delegations and those other documents, then the approved delegations in this policy takes precedence.

Delegation Hierarchy

The delegations conferred on a position are included in those held by the supervisor or line manager of that position and each position in line of organisational authority superior to that position in turn.

If an Authorised Officer is unable to carry out the duties associated with that delegation for any reason, including a potential or actual conflict of interest or an absence or incapacity, the delegation must be exercised by the supervisor of the position holder in the first instance followed by the next superior position in the line of authority.
Delegations to Position and Officer Acting in the Position

A delegation is to a position and not the individual occupying the position.

A power or function delegated to a position extends to the substantive Authorised Officer of that position and any staff member acting in the position on a temporary basis, during the term in which the staff member is authorised to act, unless otherwise specified in the appointment to act.

A power and function assigned to a position only extends to the substantive Authorised Officer of that position and not any staff member acting in the position on a temporary basis.

Continuous Exercise of Delegations

A delegation may be exercised from time to time, as occasion requires and more than once during the life of a function, activity or project.

Delegations Limited by Budget

Any delegation to incur expenditure must be exercised within the limits of the relevant approved available funds of the cost centre to which the position belongs, or an approved source of funds.

Administrative Delegations Limited by Expenditure Delegation

All delegations are subject to the expenditure delegation conferred by Council on that position. While a position may be conferred an administrative authority, where this involves any expenditure this may only be exercised within that expenditure limit.

Financial Delegations and the Goods and Services Tax

All financial delegation limits are based on being exclusive of the Goods and Services Tax over approved cost centres.

Financial Delegation Exclusions

The following categories of positions are not generally eligible for a financial delegation or assignment.

- HEW 1 – no financial delegation
- HEW 2 – no financial delegation
- HEW 3 – no financial delegation
- HEW 4 – no financial delegation
- Academic A – no financial delegation
- Academic B – no financial delegation

The following categories of positions where an assignment is made have as a default a limited financial delegation.

- HEW 5 – $5,000
- HEW 6, 7 and 8 - $7,500
- HEW 9 and 10 - $10,000
- Academic C - $5,000
- Academic D - $7,500
- Academic E - $10,000
Request for an exception to these default positions can be submitted the Director, Strategic Services and Governance.

**Assignment of Delegation**

An Authorised Officer may assign a delegation to perform parts of the delegations conferred on their position. In general, an Authorised Officer with an assignment of a delegation may only act on behalf of the higher-level Authorised Officer when making routine decisions that do not require the exercise of significant independent judgment.

An Authorised Officer cannot sub-delegate their delegated function.

**Delegate Responsible for Decisions**

An Authorised Officer who authorises or assigns another staff member or committee to exercise a power or function must ensure that the staff member or committee is qualified to exercise the power or function and is properly fulfilling their responsibilities at all times.

An Authorised Officer retains personal accountability for the exercise of the delegation conferred by Council including compliance with applicable laws and University governance documents.

**Conflicts of Interest**

An Authorised Officer may not exercise a delegation that would provide them, or an associate, with a direct personal benefit. Therefore, an Authorised Officer may not, among other things, approve their own appointment, any form of remuneration or payment, promotion, transfer or secondment, travel, absence or termination concerning to themselves.

Where a conflict does arise, Authorised Officers must disclose such conflicts and act according to advice received from either a supervisor or other authorised person in accordance with the Conflicts of Interest Policy.

**Removal of Delegations**

A delegation or assignment may be, wholly or partially, withdrawn or restricted (permanently or temporarily) at any time by the substantive Authorised Officer to which that position is immediately or ultimately accountable, or by the Vice-Chancellor. Such removal must be reported to the next meeting of Council for approval.

**Delegations and Governance Documents**

The development of by-laws, rules, policies, procedures and guidelines must conform to the arrangements for delegations.

Where a new by-law, rule, policy, procedure, guideline or position requires the granting of a new or varied delegation to a staff member or committee of the University, the new or varied delegation must be approved by Council.

As the Council is the only body that can approve delegations, the commencement date of the by-law, rule, policy, procedure, guideline or positional delegation (where it requires the conferral of a new or varied delegation) will be the date on which any new or varied delegation is approved by Council (unless the by-law, rule, policy, procedure, guideline or position holder can operate in whole or part within existing delegations).
Misuse of Delegations or Authorisations

Where a staff member believes a delegation or assignment has been improperly exercised by an Authorised Officer, that staff member should notify the Director, Strategic Services and Governance in writing and with sufficient detail.

A breach of the provisions of this policy may be regarded as misconduct or serious misconduct, which may in turn lead to disciplinary action.

Transitional Arrangements

To allow for the transition to the new Delegations system, despite any other provision of this Policy, a delegation that has been given, generally or specifically, under a Rule, policy, procedure, guideline or other instrument approved by the Council or the Vice-Chancellor prior to the date of commencement of this Policy shall cease to be in force but not invalid as at the date of approval of this Policy, unless otherwise determined by the Council.

ESSENTIAL SUPPORTING INFORMATION

Internal

Conflicts of Interest Policy

External

Charles Darwin University Act 2003 (Northern Territory)
### Delegations Policy – pol-009

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**Document History and Version Control**

<table>
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<tr>
<th>Version</th>
<th>Date Approved</th>
<th>Approved by</th>
<th>Brief Description</th>
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<tr>
<td>1.00</td>
<td>04 May 2005</td>
<td>Council</td>
<td>Creation of original document and upload to CDU website.</td>
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<tr>
<td>2.00</td>
<td>01 May 2008</td>
<td>Finance Risk and Review Committee</td>
<td>Inclusion of new position titles throughout the document which reflect the new structure.</td>
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<td>Team Leaders, Heads of Academic Units.</td>
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<td>Update Pro Vice-Chancellor, Teaching and Learning to Deputy Vice-Chancellor, Teaching and Learning.</td>
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<td>ED09 General Manager People Management and Development (PMD) from Director PMD.</td>
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<td>Section ED06 – remove Academic staff will normally be required to acquit their Annual Leave by the end of February for leave accumulated from the previous year.</td>
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<td>ED04 – Add Team Leader may only authorise local travel within the Northern Territory.</td>
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<tr>
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<td>11 Dec 2008</td>
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<td>Inclusion of new position titles throughout the document which reflect the new structure.</td>
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<td>Update Chief Financial Officer to be Executive Director Finance and Asset Services.</td>
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<td>4.00</td>
<td>25 May 2009</td>
<td>CDU Council</td>
<td>Modifications to ED01 Employment.</td>
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<td>Amend deans to Pro Vice-Chancellors.</td>
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<td>Amend General Manager People Management and Development to Director, Office of Human Resources.</td>
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<td>Amend ED Business Development to ED Corporate Services.</td>
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<td>Amend Heads of Academic Unit to Heads of Schools.</td>
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<td>Amend CFO to EDFAS.</td>
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<td>Changed contact officer from Governance to DSSG.</td>
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<td>Added relevant definitions.</td>
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<td>4.03</td>
<td>18 Feb 2015</td>
<td>Governance</td>
<td>Update Executive Director Finance and Asset Services to be Chief Financial Officer.</td>
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<td>Update definition of Senior Executive and Senior Manager.</td>
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**Last amendment:** 15 Dec 2017  
**Next Review:** April 2020  
**Sponsor:** Director, Strategic Services and Governance  
**Contact Officer:** Director, Strategic Services and Governance
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<th>Body or Committee</th>
<th>Notes</th>
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| 5.00  | 16 Jul 2015| Council           | - Replace Executive Directors with Chief Operating Officer, Deputy Chief Operating Officer and Chief Financial Officer  
- Minor amendments to formatting  
- Add definitions for Chief Financial Officer, Director of Finance and Treasury and Compliance Accountant  
- E2 Expenditure - Operational and Capital - Authorise transactions on the University bank accounts remove cheques require 2 signatures and EFT* Payment through EFT are subject to value parameters set by the University  
- E2 Expenditure - Operational and Capital  
  o Add Opening and closing bank accounts  
  o Add Appointment and removal of bank credit card and cheque signatories  
  o Add Appointment and removal of online banking users  
  o Add Appointment of removal of verifying officers  
  o Add Changes to payment and receipting processes  
  o Add Any other arrangements that involve financial institutions  
  o Remove limit defined by process  
  o Remove Transactions must be prepared through standard process and signed by a delegate independent of that process  
  o Remove As approved by the Chief Financial Officer and recorded in the Charles Darwin University file 00/0847. Bank to be advised accordingly by CFO  
  o Remove As approved by the Chief Financial Officer and recorded in the Charles Darwin University file 00/0847  
  o Add Vice-Chancellor, Chief Financial Officer and Director of Finance  
- Amend Expenditure - Operational and Capital - E3  
  o Replace Cash Management Transactions with Investment Transactions  
  o Add Refer to Investment Policy and Investment Guidelines approved 2010  
  o Replace Jointly by Executive Director, Finance and Asset Services, Manager Treasury Operations, Director, Finance; Manager, Treasury Operations and/or as above with Chief Financial Officer or Director of Finance jointly with Financial Accountant or Revenue Accountant or Treasury and Compliance Accountant or Manager Ledgers & Receivables |
| 6.00  | 27 Apr 2017| Council           | Complete redevelopment |
| 6.01  | 15 Dec 2017| Governance        | Conversion to new Governance template due to new University branding |
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